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Transformational Learning Network for Resilience

Enabling Ukrainian higher education to ensure a sustainable
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Practical class RISK ASSESSMENT TECHNIQUES



doctor of technical
sciences, professor



candidate of agricultural
sciences, associate
professor

The first classification shows how the techniques apply to each step of the risk assessment process as follows:

risk identification

risk analysis –
consequence analysis

risk analysis – qualitative,
semi-quantitative or
quantitative probability
estimation

risk analysis – assessing the
effectiveness of any existing
controls

risk analysis – estimation
the level of risk

risk evaluation.



For each step in the risk assessment process, the application of the method is described as being either strongly applicable, applicable or not applicable (next slide).



Applicability of tools used for risk assessment



Tools and techniques	Risk assessment process				
	Risk Identification	Risk analysis			Risk evaluation
		Consequence	Probability	Level of risk	
Brainstorming	SA	NA	NA	NA	NA
Structured or semi-structured interviews	SA	NA	NA	NA	NA
Delphi	SA	NA	NA	NA	NA
Check-lists	SA	NA	NA	NA	NA
Primary hazard analysis	SA	NA	NA	NA	NA
Hazard and operability studies (HAZOP)	SA	SA	A	A	A
Hazard Analysis and Critical Control Points (HACCP)	SA	SA	NA	NA	SA
Environmental risk assessment	SA	SA	SA	SA	SA
Structure « What if? » (SWIFT)	SA	SA	SA	SA	SA

*SA - strongly applicable; NA – not applicable; A - applicable.



Методи та засоби аналізування	Процес загального оцінювання ризику				
	Ідентифікування ризику	Аналізування ризику			Оцінювання ризику
		Наслідок	Ймовірність	Рівень ризику	
Scenario analysis	SA	SA	A	A	A
Business impact analysis	A	SA	A	A	A
Root cause analysis	NA	SA	SA	SA	SA
Failure mode effect analysis	SA	SA	SA	SA	SA
Fault tree analysis	A	NA	SA	A	A
Event tree analysis	A	SA	A	A	NA
Cause and consequence analysis	A	SA	SA	A	A
Cause-and-effect analysis	SA	SA	NA	NA	NA
Layer protection analysis (LOPA)	A	SA	A	A	NA
Decision tree	NA	SA	SA	A	A
Human reliability analysis	SA	SA	SA	SA	A
Bow tie analysis	NA	A	SA	SA	A

*SA - strongly applicable; NA – not applicable; A - applicable.

Методи та засоби аналізування	Процес загального оцінювання ризику				
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Reliability centred maintenance	SA	SA	SA	SA	SA
Sneak circuit analysis	A	NA	NA	NA	NA
Markov analysis	A	SA	NA	NA	NA
Monte Carlo simulation	NA	NA	NA	NA	SA
Bayesian statistics and Bayes Nets	NA	SA	NA	NA	SA
FN curves	A	SA	SA	A	SA
Risk indices	A	SA	SA	A	SA
Consequence/probability matrix	SA	SA	SA	SA	A
Cost/benefit analysis	A	SA	A	A	A
Multi-criteria decision analysis (MCDA)	A	SA	A	SA	A

*SA - strongly applicable; NA – not applicable; A - applicable.

Factors influencing selection of risk assessment techniques

complexity of the problem and the methods needed to analyse it

the nature and degree of uncertainty of the risk assessment based on the amount of information available and what is required to satisfy objectives

the extent of resources required in terms of time and level of expertise, data needs or cost

whether the method can provide a quantitative output.

Attributes of a selection of risk assessment tools

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
		Resources and capability	Nature and degree of uncertainty	Complexity	
LOOK-UP METHODS					
Check-lists	A simple form of risk identification. A technique which provides a listing of typical uncertainties which need to be considered. Users refer to a previously developed list, codes or standards.	Low	Low	Low	No
Preliminary hazard analysis	A simple inductive method of analysis whose objective is to identify the hazards and hazardous situations and events that can cause harm for a given activity, facility or system.	Low	High	Medium	No



Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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SUPPORTING METHODS					
Structured Interview and brainstorming	A means of collecting a broad set of ideas and evaluation, ranking them by a team. Brainstorming may be stimulated by prompts or by one-on-one and one-on-many interview techniques.	Low	Low	Low	No
Delphi technique	A means of combining expert opinions that may support the source and influence identification, probability and consequence estimation and risk evaluation. It is a collaborative technique for building consensus among experts. Involving independent analysis and voting by experts.	Medium	Medium	Medium	No
SWIFT Structured “what-if”	A system for prompting a team to identify risks. Normally used within a facilitated workshop. Normally linked to a risk analysis and evaluation technique.	Medium	Medium	Any	No
Human reliability analysis (HRA)	Human reliability assessment (HRA) deals with the impact of humans on system performance and can be used to evaluate human error influences on the system.	Medium	Medium	Medium	Yes

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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SCENARIO ANALYSIS					
Root cause analysis (single loss analysis)	A single loss that has occurred is analysed in order to understand contributory causes and how the system or process can be improved to avoid such future losses. The analysis shall consider what controls were in place at the time the loss occurred and how controls might be improved.	Medium	Low	Medium	No
Scenario analysis	Possible future scenarios are identified through imagination or extrapolation from the present and different risks considered assuming each of these scenarios might occur. This can be done formally or informally qualitatively or quantitatively.	Medium	High	Medium	No

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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Toxicological risk assessment	Hazards are identified and analysed and possible pathways by which a specified target might be exposed to the hazard are identified. Information on the level of exposure and the nature of harm caused by a given level of exposure are combined to give a measure of the probability that the specified harm will occur.	High	High	Medium	Yes
Business impact analysis	Provides an analysis of how key disruption risks could affect an organization's operations and identifies and quantifies the capabilities that would be required to manage it.	Medium	Medium	Medium	No
Fault tree analysis	A technique which starts with the undesired event (top event) and determines all the ways in which it could occur. These are displayed graphically in a logical tree diagram. Once the fault tree has been developed, consideration should be given to ways of reducing or eliminating potential causes / sources.	High	High	Medium	Yes

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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Event tree analysis	Using inductive reasoning to translate probabilities of different initiating events into possible outcomes.	Medium	Medium	Medium	Yes
Cause/consequence analysis	A combination of fault and event tree analysis that allows inclusion of time delays. Both causes and consequences of an initiating event are considered.	Hight	Medium	Hight	Yes
Cause-andeffect analysis	An effect can have a number of contributory factors which may be grouped into different categories. Contributory factors are identified often through brainstorming and displayed in a tree structure or fishbone diagram.	Low	Low	Medium	No



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FUNCTION ANALYSIS					
FMEA and FMECA	FMEA (Failure Mode and Effect Analysis) is a technique which identifies failure modes and mechanisms, and their effects. There are several types of FMEA: Design (or product) FMEA which is used for components and products, System FMEA which is used for systems, Process FMEA which is used for manufacturing and assembly processes, Service FMEA and Software FMEA. FMEA may be followed by a criticality analysis which defines the significance of each failure mode, qualitatively, semi-qualitatively, or quantitatively (FMECA). The criticality analysis may be based on the probability that the failure mode will result in system failure, or the level of risk associated with the failure mode, or a risk priority number.	Medium	Medium	Medium	Yes

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
		Resources and capability	Nature and degree of uncertainty	Complexity	
Reliabilitycentred maintenance	A method to identify the policies that should be implemented to manage failures so as to efficiently and effectively achieve the required safety, availability and economy of operation for all types of equipment.	Medium	Medium	Medium	Yes
Sneak analysis (Sneak circuit analysis)	A methodology for identifying design errors. A sneak condition is a latent hardware, software, or integrated condition that may cause an unwanted event to occur or may inhibit a desired event and is not caused by component failure. These conditions are characterized by their random nature and ability to escape detection during the most rigorous of standardized system tests. Sneak conditions can cause improper operation, loss of system availability, program delays, or even death or injury to personnel.	Medium	Medium	Medium	No

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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HAZOP Hazard and operability studies	A general process of risk identification to define possible deviations from the expected or intended performance. It uses a guideword based system. The criticalities of the deviations are assessed.	Medium	Hight	Hight	No
HACCP Hazard analysis and critical control point	A systematic, proactive, and preventive system for assuring product quality, reliability and safety of processes by measuring and monitoring specific characteristics which are required to be within defined limits.	Medium	Medium	Medium	No

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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CONTROLS ASSESSMENT					
LOPA (Layers of protection Analysis)	(May also be called barrier analysis). It allows controls and their effectiveness to be evaluated.	Medium	Medium	Medium	Yes
Bow tie analysis	A simple diagrammatic way of describing and analysing the pathways of a risk from hazards to outcomes and reviewing controls. It can be considered to be a combination of the logic of a fault tree analysing the cause of an event (represented by the knot of a bow tie) and an event tree analysing the consequences.	Medium	Hight	Medium	Yes

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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STATISTICAL METHODS					
Markov analysis	Markov analysis, sometimes called State-space analysis, is commonly used in the analysis of repairable complex systems that can exist in multiple states, including various degraded states.	Hight	Low	Hight	Yes
Bayesian analysis	A statistical procedure which utilizes prior distribution data to assess the probability of the result. Bayesian analysis depends upon the accuracy of the prior distribution to deduce an accurate result. Bayesian belief networks model cause-and-effect in a variety of domains by capturing probabilistic relationships of variable inputs to derive a result.	Hight	Low	Hight	Yes

Type of risk assessment technique	Description	Relevance of influencing factors			Can provide Quantitative output
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Monte-Carlo analysis	Monte Carlo simulation is used to establish the aggregate variation in a system resulting from variations in the system, for a number of inputs, where each input has a defined distribution and the inputs are related to the output via defined relationships. The analysis can be used for a specific model where the interactions of the various inputs can be mathematically defined. The inputs can be based upon a variety of distribution types according to the nature of the uncertainty they are intended to represent. For risk assessment, triangular distributions or beta distributions are commonly used.	Hight	Low	Hight	Yes

Quizlet

Risk assessment techniques

<https://quizlet.com/ua/956774619/risk-assessment-techniques-flash-cards/?i=5rtvxz&x=1jqt>

List of literature

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